



/YASB, ~S-N^} >, ~

About this report

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Foreword

Employer engagement with schools

Employer engagement with schools is a key element of careers education for young people. This includes employer encounters and workplace experiences. The government is committed to increasing the number of employer encounters and workplace experiences for young people. This is part of the government's strategy to improve the quality of careers education and to ensure that young people are well-prepared for the world of work.

But there is more to do – and we are committed to enabling all young people to engage with employers and gain workplace experiences. This includes increasing the number of employer encounters and workplace experiences for young people. This is part of the government's strategy to improve the quality of careers education and to ensure that young people are well-prepared for the world of work.

... the centre of careers education for young people. This

to business has multiple impacts, including a positive effect on young people's aspirations, awareness, skills as well as their attitude to studying.

to business has multiple impacts, including a positive effect on young people's aspirations, awareness, skills as well as their attitude to studying.

5 million young people have had an employer encounter or workplace experience

4 million

... young people have had an employer encounter or workplace experience

1 million

workplace experiences

... young people have had an employer encounter or workplace experience

∴ $L^{\infty}(\mathbb{R}^n) \subset L^p(\mathbb{R}^n)$, $n \leq p < \infty$

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Despite the significant improvement we are seeing, there is still a way to go. The final stretch of any journey can sometimes be the most difficult – but we also know there is a determination from both employers

Chapter 1: Why is employer engagement important?

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with access to employers, working
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£, ^y..>BL fl} .., ¥L^L~n>nL} L~"
pL..%¥, Y~n..L, ..L} >yL1QLB cL~
"^->~%o, ~%q ÿ£, ^y^-Hð} .., cL%pLS~
, ~n "L^} l>^~s-n%o"">%oöpL..%pL} ~
understand why it is important to work
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leave full-time education.

Nation 2019³

Employer engagement is particularly strong in schools

people, who is still missing out, and where additional

Before we present these findings, this chapter looks at why employer engagement matters and the principles of good practice.

5. Buzzeo, J. and Cifci, M. (2017). Work Experience, Job Shadowing and Workplace Visits. What Works?

6. Tanner, E. (2020). Young people's career readiness and essential skills: Results from the Future Skills Questionnaire

12. Mann, A., Kashefpakdel, E.T., and Percy, C. (2018). Socialised social capital? The capacity of schools to use careers provision to compensate for social capital deficiencies among teenagers. In Mann, A., Huddleston, P., and Kashefpakdel, E.T. (Eds.). *Essays on Employer Engagement in Education*. London & New York: Routledge.

3. CBI (2019). *Education and Learning for the modern world: CBI/ Pearson Education and Skills Survey report 2019*.

Evaluation of the Enterprise Adviser Network: Enterprise Adviser survey 2019.

15. CIPD (2014). *Volunteering to learn: employee development through community action*.

16. Corporate Citizenship (2010). *Volunteering: the business case. The benefits of corporate volunteering programmes in education*. London: Corporate Citizenship.

17. Education & Employers (2019). *What is a meaningful encounter with the world of work?* London: Education & Employers.

18. Millard, W., Bowen-Viner, K., Baars, S. and Menzies, L. (2019). *More than a job's worth: Making careers education age appropriate*. LKMCo, Founders for Schools.

More Than A Job's Worth: Making Work Experience Fit for Purpose. LKMCo, Founders for Schools.

workplace and encounters of other young people a different perspective to their teachers and families and

Opportunities to 'learn by doing', ask questions and

The evidence suggests that benefits

act vit es so that young people are exposed to a range of possibilities and that their learning is reinforced.

to consider a wide range of options and broaden their

employers from a young age can raise aspirations and awareness before stereotypes bed in. Different

at different stages of learning. Breadth and inspiration

Young people benefit from employer engagement activities that raise aspirations, challenge stereotypes, are personalised and include additional support and extension activities where needed. Act vit es can be

Act vit es should be designed to

essential skills for employment. Employer inspiration days can focus on building knowledge of what different

The benefits of employer engagement activities are maximised when young

receive feedback and reflect.

More information on the support available for the implications

Progress in closing the gap

According to the calculations outlined above, there is currently a shortfall of around one-fifth (18%) of the required encounters and one-third (34%) of the

In the first Closing the Gap report, based on May 2017 data, the shortfall was estimated to be approximately

due to some developments in the Compass questions and the introduction of Compass for Colleges in

With the substantial increase in the number of schools and colleges completing Compass, the analysis in this report is able to be more sophisticated and the estimates likely to be more accurate

It is expected that these calculations can be used to estimate that

5>AL ~ ~ Hh , ~> employer encounters ~LLHLHAYs-%o"Y , ~"¥.L>~H¥L>~n, Y..%o

	<L>~	<L>~	Year 9	Year10	Year 11	Year 12 >nL s~ college	Year 13 >nL s~ college	Total by type
		150,800 (26%)		51,900 (9%)	80,500 (15%)	12,400 (6%)	(15%)	612,700
	4,900 (43%)	4,600 (41%)	4,300 (38%)	3,100 (28%)		500 (9%)		(30%)
Alternat ve Provision	200 (51%)	500 (51%)	1,100 (53%)		1,500 (21%)	100 (34%)	34 N	

5>AL ~ ~ Hh , ~> experiences of the workplace ~LLHLHAYs-%o"Y , ~"¥.L>~H>nL ~>nL

Chapter 4: What are the implications?

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 ALL ~ " , ~ L C s L £ ~ " p L % 6 p L , N " p L n > . .
 between the minimum Gatsby target
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 workplace experiences per year and
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raise aspirations and awareness, build knowledge and

The analysis in this report demonstrates the difference

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 considerable progress since the last
 Closing the Gap report that used data
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 employer encounters each year and
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 and

the size of the shortfall in employer engagement has
 reduced substantially. With approximately half of
 schools and colleges fully achieving Benchmarks 5 and
 6, it is clear that with the right support and resources,

if half of young people are still missing out on employer

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of the workplace, demonstrating that more work is

secondary schools and colleges

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Practical ideas from schools and colleges for achieving Gatsby Benchmark 6 .

· Y||L, \$>-H~ sBs) Work Experience, Job Shadowing and Workpl ace Visits.
What Works?

CBI Educat on and Learning for the modern world: CBI/ Pearson Educat on and
Skills Survey report 2019.

CIPD Volunteering to Learn: empl oyeel development through community act on.

· , ^., >^L~ s |L~ps.: Volunteering: the business case. The benefits of corporate
volunteering programmes in educat on. London: Corporate Citizenship.

/ L..>^} L~^T^fH^B> , ~ Careers Strategy: Making the Most of Everyone's
Skills and Talents.London: Department for Educat on.

fH^B> , ~ f} .., ¥L~%o What is a meaningful encounter with the world of work?
London: Educat on & Employers.

ž Y^Bps-%o \$) , ^s%) /L^B^ 5>~L^ fl>~H: s s} %ž Careers Hubs:
One Year On.

%>pLN.>yHL fl5>-H/L^B^ (2017). Career educat on that works: an economic
analysis using the British Cohort Study. Journal of Educat on and Work. Volume 30 : 3,
217- 234.

%>pLN.>yHL fl /L^B^ 5>-H2Lps \$(2019). Mot vated to achieve: How
encounters with the world of work can change at tudes and improve academic
at ainment. London: Educat on & Employers.

) >~ ~ %>pLN.>yHL fl5 2Lps \$ >-Hž YHHL%p ~ / Contemporary
transit ons: Young Britons reflect on life af er secondary school and college.
Educat on and Employers.

) >~ ~ >-H/ >Eys-%\$ Empl oyer Engagement in Educat on: Literature Review.
Reading: CfBT Educat on Trust.

) >~ ~ %>PLN.>yHL f15 ~>~H/L^B#~

Appendix: Research methodology and assumptions

This section provides additional detail on the methods and assumptions used for calculating the figures in this

instance, consider encounters and workplaces in each year group were

up to the end of July 2019 were used to estimate

Benchmarks 5 and 6 as described below, calculated

were then applied to the base population data as listed in step 3.

Questions used in School's analysis:

"Please select the years during which 76-100%

- | | |
|----------------------------------|------|
| - I don't know | 0% |
| - None (0%) | 0% |
| - A few (1-25%) | 13% |
| - Some (26-50%) | 38% |
| - Most (51-75%) | 63% |
| - Overwhelming majority (76-99%) | 88% |
| - All (100%) | 100% |

quest on, we take highest response of the following two quest ons to ident fy part cipat on in employer encounters: "What proport on of your learners have

"What proport on of your learners have at least two

college?", where the answer opt ons are:

- None (0)
 - A few (1-25%)
 - Some (26-50%)
 - Most (51-75%)
 - Overwhelming majority (76-99%)
 - All (100%)
 - Don't know
- For Gatsby Benchmark 6, we use the direct quest on: "Approximately what proport on of

(excluding part-t me jobs they have) by the t me they f nish their programme of study?", where the answer opt ons are:

- None
- A few (1-25%)
- Some (26-50%)
- Most (51-75%)
- Overwhelming majority (76-99%)
- All (100%)
- Don't know

The small number of inst tut ons who used an

3"L... fP%} >"L%L L^L^...^, H^BLHN ^~"pL^...L^> L~BL^ , NL} ... ¥L^L~B Y~"L^%~HL^..L^L~BL%oN^pL^ £, ^y...>BL^s~"pL^%p, , %~HB LnL%p>"p>CL^~, " ¥L^B } ...L^LH^, } ..>%o

In order to ident fy the numbers and proport ons of

est mate the provision in the schools and colleges that have not yet completed Compass. The frst t me Compass results from across the 3,826 schools and

a proxy for the non-complet ng schools and colleges. Previous analysis has revealed that the frst t me

Given the variat on in Compass provision by type of inst tut on, the frst t me results were est mated for non-completers taking inst tut on into account. The frst t me results were calculated separately for the following types of inst tut on and allocated accordingly to those without Compass complet ons:

16-19 academy and free schools

Special post 16 institutions

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encounters and workplaces in each year group across
fl-n >-H

For consistency, the same population data method was
used for both institutions with a Compass return and

“Schools_Pupils_2019_pupil_characteristics_UD.xlsx”.

